CONTENTS

CONTENTS i

DEFINITIONS ii

LETTER FROM THE BOARD 1

APPENDIX I — PARTICULARS OF THE DIRECTORS ELIGIBLE FOR RE-ELECTION 7

APPENDIX II — EXPLANATORY STATEMENT ON THE REPURCHASE MANDATE . . 9

NOTICE OF AGM . . . . . A -1

NOTICE OF H SHARES CLASS MEETING . . . . . C -1

NOTICE OF DOMESTIC SHARES CLASS MEETING . . . . . DC -1

[illegible] w[illegible] f[illegible] w[illegible] f[illegible] w[illegible]:

- A – [illegible] C[illegible] f[illegible] C[illegible] 1399 C[illegible] D[illegible] C[illegible] 9:00 [illegible] 24 [illegible] 2024;
- A [illegible] fA[illegible] – [illegible] f[illegible] C[illegible] ([illegible] f[illegible]);
- A [illegible] – [illegible] f[illegible] C[illegible];
- B [illegible] – [illegible] fD[illegible] f[illegible] C[illegible];
- [illegible] ( )– [illegible];
- C[illegible] – [illegible] C[illegible] C w[illegible] fw[illegible] B[illegible] f[illegible] ([illegible] C[illegible]: 1133);
- [illegible] ( )– [illegible];
- D[illegible] ( )– [illegible] ( ) f[illegible] C[illegible];
- D[illegible] ( )– [illegible] ( ) w[illegible] f[illegible] B1.00 [illegible] f[illegible] C[illegible];
- D[illegible] ( )– [illegible] ( ) f[illegible] D[illegible];
- D[illegible] C[illegible] – [illegible] f[illegible] C[illegible] C[illegible] C[illegible] f[illegible] f[illegible] C[illegible] [illegible] C[illegible] 24 [illegible] 2024 10:00 [illegible] ([illegible] f[illegible] C[illegible]);
- [illegible] – [illegible] C[illegible] (哈爾濱電氣集團有限公司), w[illegible] w[illegible] C[illegible] w[illegible] f[illegible] C;

fB

D

ff :1399 C

D :

(1 (C : 1133) D C fC

I. INTRODUCTION

[illegible]

II. RE-ELECTION OF MR. HUANG WEI AS THE EXECUTIVE DIRECTOR OF THE COMPANY AND DETERMINATION OF HIS REMUNERATION, RE-ELECTION OF MR. PAN QI-LONG AS THE INDEPENDENT NON-EXECUTIVE DIRECTOR OF THE COMPANY AND DETERMINATION OF HIS REMUNERATION

[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

III. AUTHORIZATION TO APPOINT A DIRECTOR TO FILL CASUAL VACANCY

[illegible]

IV. AUTHORIZATION OF GENERAL MANDATE TO REPURCHASE H SHARES

[illegible]

V. AGM, H SHARES CLASS MEETING AND DOMESTIC SHARES CLASS MEETING

A C C D C w C C 1399 C D , C , 24 2024. A w , 24 2024 9:00 C D C w 9:30 (A) 10:00 (C), w A -1 DC -2 .

A A , w , ( ) - D ; ( ) B D ; ( ) B C , B w , B w A A .

C w D C D C , , B C ; B w , B w A A .

w A , C D ( ) - D w A w B D , A A ( ) w A , C D C ( ).

A D , w D C , A , C D C D C .

[illegible]

VI. RECOMMENDATION

[illegible]

VII. RESPONSIBILITY STATEMENT

[illegible]

[illegible]

Harbin Electric Company Limited

Ai Li-song

C[illegible]

[illegible]

THE BIOGRAPHY OF EXECUTIVE DIRECTOR ELIGIBLE FOR RE-ELECTION AT THE AGM IS SET OUT BELOW:

(**Mr. Huang**–), 1965, (東方電站成套設備公司), (中國東方電氣集團進出口公司), (中國東方電氣集團有限公司) 2000 2007. 2007 2008. 2008 A 2021, 2009 A 2021, (東方電氣股份有限公司), A 2017 2019,). A 2021 2023, (東風汽車集團有限公司), 2021 2023, (東風汽車集團股份有限公司). 2023, A 2023, 2023,

A D , (.) ; (..) w C ; (...) C w (C 571 w); (..) w D , C

13.51(2)(.) (.)

THE BIOGRAPHY OF INDEPENDENT NON-EXECUTIVE DIRECTOR ELIGIBLE FOR RE-ELECTION AT THE AGM IS SET OUT BELOW:

[illegible] (**Mr. Pan**–), [illegible] 1965, w[illegible] D[illegible] C[illegible] A[illegible] C[illegible] * (中國融通資產管理集團有限公司) [illegible] & [illegible] w[illegible] C[illegible] * (中國核工業總公司), [illegible] C[illegible] (C[illegible] C)* (中國核工業集團公司) (**CNNC**–), [illegible] B[illegible] C[illegible] * (中國寶原工貿公司), [illegible] C[illegible] * (中國核儀器設備總公司), [illegible] C[illegible] B[illegible] A[illegible] C[illegible] * (中國中核寶原資產控股公司), [illegible] C[illegible] * (中國核科技信息與經濟研究院), [illegible] C[illegible] C[illegible] * (中核戰略規劃研究總院有限公司) [illegible] C, [illegible] C[illegible] A[illegible] C[illegible] * (中核蘇閥科技實業股份有限公司) [illegible] 2010 [illegible] 2016. [illegible] 2022, [illegible] A[illegible] C[illegible] 2022, [illegible] & [illegible] C[illegible] * (中國鋼研科技集團有限公司) [illegible] 2023. [illegible] A[illegible] 2023, [illegible] D[illegible] C[illegible] w[illegible]

A[illegible] D[illegible], (.) [illegible]; (..) [illegible] w[illegible] C[illegible]; (...) [illegible] C[illegible] w[illegible] (C[illegible] 571 [illegible] w[illegible]); (..) [illegible] w[illegible] D[illegible], [illegible] C[illegible]

[illegible], [illegible] 13.51(2)(.) [illegible] (.) [illegible]

[illegible] 10.06(1)([illegible]) [illegible] C[illegible] D[illegible]

EXERCISE OF THE REPURCHASE MANDATE

[illegible] D[illegible] w[illegible] C[illegible] 10% [illegible] ([illegible]) [illegible] A[illegible] D[illegible], 675,571,000 [illegible] w[illegible] C[illegible] A[illegible] C[illegible] B[illegible] w[illegible] 67,557,100 [illegible] 12 [illegible] A [illegible] w[illegible]

[illegible] w[illegible] D[illegible] w[illegible] C w[illegible]

REASONS FOR AND BENEFITS OF REPURCHASE OF H SHARES

[illegible] B[illegible] w[illegible] C[illegible] C[illegible] w[illegible]

FUNDING OF REPURCHASE OF H SHARES

[illegible] B[illegible] w[illegible] C[illegible] A[illegible] w[illegible] C[illegible] w[illegible] A[illegible] A[illegible] w[illegible] C[illegible] C[illegible] w[illegible]

[illegible] w[illegible] f[illegible] C[illegible] ([illegible] w[illegible] f[illegible] 31 D[illegible] 2023) [illegible] f[illegible].

[illegible] w[illegible], B[illegible] w[illegible], [illegible] ff[illegible] C[illegible], w[illegible], w[illegible] f[illegible] D[illegible] f[illegible] f[illegible] C[illegible].

DISCLOSURE OF INTERESTS

[illegible] f[illegible] D[illegible], [illegible] f[illegible] w[illegible], [illegible] f[illegible] C[illegible] f[illegible] [illegible].

[illegible] f[illegible] C[illegible] f[illegible] C[illegible] (.) [illegible] C[illegible] (..) [illegible] C[illegible], f[illegible] f[illegible] B[illegible] [illegible].

H SHARES REPURCHASE MADE BY THE COMPANY

[illegible] f[illegible] C[illegible] (w[illegible] w[illegible]) [illegible] f[illegible].

EFFECT OF TAKEOVERS CODES

f[illegible] f[illegible] C[illegible], [illegible] f[illegible] C[illegible], [illegible] w[illegible] f[illegible] f[illegible] C[illegible] A[illegible], [illegible] f[illegible] f[illegible] f[illegible], [illegible] f[illegible] C[illegible] [illegible] ff[illegible] w[illegible] 26 f[illegible] C[illegible].

A D f C , 1,560,705,000 f C , 69.79% f f f C D , w 50% f f f C f f f C w 608,013,900 f f C w 2,168,718,900 w 71.96% f f C f , f ff 26 f C .

H SHARES MARKET PRICES

w w D w f w :

Time	Traded market price Highest ($)	Lowest ($)
2023		
A	3.99	3.45
	3.70	2.93
	3.35	2.73
	3.48	3.00
A	3.19	2.37
	2.77	2.28
	2.75	2.22
	2.50	2.10
D	2.11	1.92
2024		
	2.56	1.77
	2.48	2.05
	2.83	2.31
A (D)	2.61	2.13

6. [illegible] D[illegible] C[illegible] w[illegible];

7. [illegible] D[illegible] C[illegible] w[illegible]

SPECIAL RESOLUTIONS

8. [illegible] B[illegible] B[illegible] D[illegible] A[illegible] C[illegible];

9. [illegible] B[illegible] 10% [illegible] C[illegible] 12 [illegible] A[illegible], w[illegible];

10. C[illegible] B[illegible] A[illegible] 16 [illegible] A[illegible] 17 [illegible] A[illegible] C[illegible] C[illegible]

B[illegible] B[illegible]
Harbin Electric Company Limited
Ai Li-song
C[illegible]

[illegible], [illegible] C[illegible]
23 A[illegible] 2024

A[illegible] *D*[illegible] *C*[illegible] *C*[illegible] *D*[illegible] *C*[illegible]

1. [illegible] A [illegible] C [illegible] w [illegible], 21 [illegible] 2024 [illegible], 24 [illegible] 2024 ([illegible]) [illegible] w [illegible], 21 [illegible] 2024 [illegible] A [illegible] C [illegible] A [illegible] A [illegible] w [illegible] w [illegible], C [illegible] 1712 1716, 17 [illegible] w C [illegible], 183 [illegible] C [illegible] ([illegible]) C [illegible] 1399 C [illegible] D [illegible] C ([illegible] D [illegible]) [illegible] 4:30 [illegible], 20 [illegible] 2024.

2. [illegible] 2023 [illegible] C [illegible] w [illegible], 17 [illegible] 2024 [illegible], 21 [illegible] 2024 ([illegible]), [illegible] w [illegible] w [illegible], 17 [illegible] 2024 [illegible] 2023 [illegible] w [illegible] w [illegible], 24 [illegible] 2024. [illegible] 2023 [illegible] w [illegible] w [illegible], C [illegible] 1712 1716, 17 [illegible] w C [illegible], 183 [illegible] C [illegible] ([illegible]) C [illegible] 1399 C [illegible] D [illegible] C ([illegible] D [illegible]) [illegible] 4:30 [illegible], 14 [illegible] 2024.

3. A [illegible] A [illegible] (w [illegible]) [illegible]

4. [illegible] w [illegible] w [illegible] C [illegible] 17 [illegible] w C [illegible], 183 [illegible] C [illegible] ([illegible]) C [illegible] 1399 C [illegible] D [illegible] C ([illegible] D [illegible]) [illegible] 24 [illegible] A [illegible].

5. C [illegible] w [illegible] A [illegible] w [illegible].

6. [illegible] w [illegible] w [illegible] A [illegible].

[redacted]

2. C [illegible] B [illegible] C [illegible] A [illegible] 16 A [illegible] 17 [illegible] A [illegible] A [illegible] C [illegible] C [illegible]

B [illegible] B [illegible]

Harbin Electric Company Limited

Ai Li-song

C [illegible]

[illegible] C

23 A [illegible] 2024

A [illegible] *D* [illegible] *C* [illegible] *C* [illegible] *D* [illegible] *C* [illegible]

[illegible]

1. [illegible] C [illegible] C [illegible] w [illegible], 21 2024 [illegible], 24 2024, [illegible] w [illegible] w [illegible], 21 2024 [illegible] C [illegible] C [illegible] C [illegible] w [illegible] w [illegible] C [illegible] 1712 1716, 17 [illegible] w C [illegible], 183 [illegible] C [illegible] 4:30 [illegible], 20 2024.

2. A [illegible] C [illegible] (w [illegible] C [illegible]) [illegible]

3. [illegible] w [illegible] w [illegible] w [illegible] C [illegible] 17 [illegible] w C [illegible], 183 [illegible] C [illegible] 24 [illegible] C [illegible]

4. C [illegible] w [illegible] C [illegible] w [illegible]

5. [illegible] w [illegible] w [illegible] C [illegible]

2. C [illegible] B [illegible] A [illegible] 16 [illegible] A [illegible] 17 [illegible] A [illegible] A [illegible] C [illegible] C [illegible] [illegible]

B [illegible] B [illegible]

Harbin Electric Company Limited

Ai Li-song

C [illegible]

[illegible] C

23 A [illegible] 2024

A [illegible] *D* [illegible] *C* [illegible] *C* [illegible] *D* [illegible] *C* [illegible]

[illegible]

1. [illegible] D [illegible] C [illegible] C [illegible] w [illegible] 21 [illegible] 2024 [illegible] 24 [illegible] 2024, [illegible] w [illegible] D [illegible] w [illegible] 21 [illegible] 2024 [illegible] D [illegible] C [illegible] D [illegible] D [illegible] C [illegible] .6 16 [illegible] ( )0.5 ( )0.5 (D [illegible])1 6